



To Our Valued Customers,

I am pleased to share with you that on February 23, 2022 IntelSat successfully completed and emerged from its financial restructuring, having achieved all of the goals we set at the outset.

On behalf of our entire team, I thank you for your loyalty throughout this transformational process, during which we maintained our momentum and accomplished a great deal together. This includes becoming the leading global provider of in-flight connectivity, pioneering mission extension services for our satellites, and progressing the development of the world's first global 5G satellite-based, software-defined, unified network.

Emergence marks an exciting moment for our company as we drive our business forward from a position of great strength to fuel the success of customers and partners like you.

Now on strong financial footing for the future with our debt reduced by more than half and nearly \$7 billion in new financing, we are positioned better than ever to innovate and bring new services to market.

As always, you can count on IntelSat to serve you with the excellence you have come to expect from us. We look forward to continuing onward as the leader in satellite communications and innovating with you in the years ahead.

I invite you to [Imagine Here](#) with us at IntelSat.

Sincerely,

Stephen Spengler
Chief Executive Officer